# Agenda

# Health and Well-Being Board

Tuesday, 13 June 2017, 3.30 pm or at the end of the Herefordshire HWB meeting whichever is the later.

Malvern Hills Science Park Geraldine Road Malvern Worcestershire WR14 3SZ

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کور دی سور انی. نمگس ناتوانی تیبگدی له ناو هر وکی نمم بطگیوه و دهستت به هیچ کس ناگات که وهیدگیزیتیموه بوت، تکایه تطغین بکه بو ژمارهی 765765 70900 و داوای پرینوینی بک. (Kurdish)

ਪੰਜਾਬੀ। ਜੇ ਤੁਸੀਂ ਇਸ ਦਸਤਾਵੇਜ਼ ਦਾ ਮਜ਼ਮੂਨ ਸਮਝ ਨਹੀਂ ਸਕਦੇ ਅਤੇ ਕਿਸੇ ਅਜਿਹੇ ਵਿਅਕਤੀ ਤੱਕ ਪਹੁੰਚ ਨਹੀਂ ਹੈ, ਜੋ ਇਸਦਾ ਤੁਹਾਡੇ ਲਈ ਅਨੁਵਾਦ ਕਰ ਸਕੇ, ਤਾਂ ਕਿਰਪਾ ਕਰਕੇ ਮਦਦ ਲਈ 01905 765765 'ਤੇ ਫ਼ੋਨ ਕਰੋ। (Punjabi)





### Health and Well-Being Board Tuesday, 13 June 2017, 3.30 pm or at the end of the Herefordshire HWB meeting, Malvern Hills Science Park

#### Membership

**Full Members (Voting):** 

Mr J H Smith (Chairman) Cabinet Member with Responsibility for Health and

Well-being

Dr C Ellson (Vice

South Worcestershire CCG

Chairman)

Ms J Alner NHS England

Dr R Davies Redditch and Bromsgrove CCG

Catherine Driscoll Director of Children, Families and Communities
Mr A I Hardman Cabinet Member with Responsibility For Adult Social

Care

Mr M J Hart Cabinet Member with Responsibility for Education and

Skills

Dr Frances Howie
Dr A Kelly
South Worcestershire CCG
Sander Kristel
Director of Public Health
South Worcestershire CCG
Director of Adult Social Services

Clare Marchant Chief Executive, Worcestershire County Council

Dr C Marley Wyre Forest CCG

Peter Pinfield Healthwatch, Worcestershire

Mr A C Roberts Cabinet Member with Responsibility for Children and

**Families** 

Simon Trickett Redditch & Bromsgrove & wyre Forest Clinical

Commissioning Group

**Associate Members** 

Mrs C Cumino

Cllr. Gerry O'Donnell

Cllr Margaret Sherrey

Voluntary and Community Sector

South Worcestershire District Councils

North Worcestershire District Councils

Supt. M Travis Westmercia Police

### **Agenda**

Item No	Subject	Presenter	Page No
1	Apologies and Substitutes		

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Date of Issue: Friday 2 June 2017

Item No	Subject		Page No	
2	Declarations of Interest			
3	Public Participation  Members of the public wishing to take part should notify Legal and Democratic Services in writing or by e-mail indicating the nature and content of their proposed participation on items relevant to the agenda, no later than 9.00am on the day before the meeting (in this case 9.00am on 12 June 2017). Enquiries can be made through the telephone number/e-mail address below.			
4	Confirmation of Minutes To confirm the minutes of the meeting held on 25 April 2017.		1 - 10	
5	Sustainability and Transformation Partnership	Frances Howie	11 - 16	
6	Future Meeting Dates  Public meetings (All at 2pm)  11 July 2017  10 October 2017  Private Development meetings (All at 2pm)  12 September 2017  7 November 2017  5 December 2017			



### **Health and Well-Being Board** Tuesday, 25 April 2017 Council Chamber, County Hall - 2.00 pm

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Mr J H Smith (Chairman), Mrs S L Blagg, Present:

Catherine Driscoll, Dr Frances Howie, Dr A Kelly, Clare Marchant, Peter Pinfield and Simon Trickett.

Richard Keble attended for Sander Kristel.

Kate Griffiths, Sheena Jones and Tim Rice, Ali Roberts Also attended:

and Ally Webster.

The members had before them the Agenda papers and Available papers

the Minutes of the meeting held on 14 February 2017

(previously circulated).

Copies of those documents will be attached to the signed

Minutes.

417 Apologies and **Substitutes** 

The Chairman welcomed Sheena Jones, the new Democratic Governance and Scrutiny Manager to the meeting.

The Chairman thanked Sheila Blagg for her work with the Health and Well-being Board. The meeting would be Sheila's last as she was standing down at the

forthcoming election.

Apologies had been received from Carl Ellson, Simon Geraghty, Sander Kristel, Clare Marley and Mark Travis.

Richard Keble attended for Sander Kristel.

418 **Declarations of** Interest

None

419 **Public Participation** 

None

420 Confirmation of

Minutes

The minutes of the meeting on 14 February 2017 were agreed to be an accurate record of the meeting and were

signed by the Chairman.

**Forward Plan** 421 and Related **Actions** 

Frances Howie brought the attention of the Board to the items which would be considered at future HWB meetings. Amendments to the plan were that The Director of Public Health report would be moved from the

October meeting and the June development meeting may

be used as a joint meeting with Herefordshire HWB to discuss the STP.

Board members were pleased that housing was being considered with the task and finish group as housing was a serious determinate of health.

#### **RESOLVED** that the Health and Well-being Board:

- a) Agreed the Forward Plan to February 2018;
- b) Approve the proposal for a joint meeting of the Health and Well-being Boards for Herefordshire and Worcestershire in order to discuss the STP; and
- c) Note the establishment of a Housing Task and Finish Group.

422 An Update on the Herefordshire and Worcestershire Sustainability and Transformation Plan

Simon Trickett explained that the Sustainability and Transformation Plan (STP) was building on work which was already in progress and was developing the opportunities for local bodies to work on a more sustainable footprint.

The report gave feedback from the engagement process. The formal public engagement had concluded at the end of February 2017 and a revised draft plan was being produced. There was public support for the out of hospital care model but concerns over areas such as the reduction in the number of beds, transport and the use of technology. There would be on-going engagement with the workforce.

The Next Steps for the Five Year Forward View Document would be important for the future of the STP, especially how the accountable care system should be introduced.

Sue Harris confirmed that generally the public engagement had shown people supported the direction of travel especially improving collaboration between organisations and making more effective use of resources.

A meeting would be held the following day to confirm timelines for considering feedback and it was expected that the plan would be refreshed by the end of May ready for a joint Herefordshire and Worcestershire Health and Well-being meeting in mid-June.

During the discussion the following points were made:

Board Members pointed out that Simon Stevens

- suggested that two years were needed for reflection on the new plans and for time to involve councillors. Healthwatch felt Users, Patients and Carers also needed to get more involved in a meaningful way, although it was accepted that the purdah period for the general election may delay some conversations
- In response to a query about how informed the process was and whether the right information was available on why people turned up at A&E, it was suggested that the care codes which were used to classify each case were quite rigid and could not fully represent the full list of reasons why people attended A&E. The new system should be more collaborative with various professionals involved with individuals and enable better recording
- When asked if there was more for the HWB to do the response was that the issue was not just for the acute service but that all public sector organisations needed to be involved and people needed to take more action themselves
- Although prevention seemed to have been diluted by Simon Stephens in the Next Steps for the Five Year Forward View document, the STP Board were strengthening this area; however some delivery platforms such as digital delivery excluded some people
- There was concern that staff engagement was only happening in the NHS, but it was explained that all communications managers had received information to distribute to staff. However the feedback received so far had mainly been from NHS staff. As more work-streams were addressed there would be a widening out of communications to staff
- Chris Burden from the Health and Care Trust spoke at the invitation of the Chairman and explained that for services to be sustainable in future prevention and joint working were key.

## **RESOLVED** that the Health and Well-being Board:

- Note the themes highlighted through the STP engagement exercise undertaken across Herefordshire and Worcestershire,
- b) Note the publication of the "Next Steps on the Five Year Forward View" and the associated implications for Herefordshire and Worcestershire's STP; and
- c) Having considered the process and

timescales for updating Herefordshire and Worcestershire's STP in relation to the above, agree to progress the joint Herefordshire and Worcestershire HWB meeting.

#### 423 Health and Wellbeing Action Plans 2016-21

The three priorities in the Health and Well-being Strategy represented the three biggest contributors to the load on the health and well-being system. All partners on the Board needed to be committed to take these issues back to their organisations and ensure the plans were being supported.

The Board knew the areas which needed to show change and what was wanted from the plans. It would be necessary to nudge people's behaviour towards being more health, as well as being prescriptive in certain areas.

#### Good Mental Health and Well-being Throughout Live

- Certain projects were being put in place in the community which were helping people through the tiers described in the 5 ways to well-being such as the dementia checkouts being set up at a Tesco store
- It was important to have early intervention with policies such as the Mental health pathway

#### Being Active at Every Age

- It was important that people start their lives being active and continue to be so throughout their lives
- The focus was now on being active which was a positive message rather than the negative message of tackling obesity
- Being active also helped to tackle the clustering of unhealthy behaviour and improving mental health and well-being
- Local Councils could help by encouraging and enabling a healthy environment such as encouraging cycling
- The graphs included in the agenda and information collected regarding physical activity were gained from a telephone survey. The figures may not be fully comprehensive but were all that were currently available.

#### Reducing Harm from Alcohol

- The biggest area of concern was among middle aged and elderly people. Self- help was being promoted but work was also being done in areas such as licensing
- Evidence showed that the numbers of people drinking at home had increased dramatically. Alcohol was available cheaply and easily from supermarkets and consumption by older people was the main concern
- It was expected that the government would put more effort into introducing a minimum price for alcohol after the election
- Alcohol did not just affect the health of an individual but affected the well-being of children and family members
- More consideration should be given to licensing issues before new premises or extensions to opening hours were agreed
- It was suggested that the police should be more closely involved, especially with District Councils as licensing authorities to support efforts to reduce alcohol consumption
- Following general discussion about action being taken locally and nationally to reduce alcohol consumption, it was suggested that the Board could pick this up as a specific topic later in the year.

It was suggested that a seminar be held on these 3 topics for new councillors after the election.

#### **RESOLVED** that the Health and Well-being Board:

- a) Agree the three Action Plans:-
  - 1. Good Mental Health and Wellbeing Throughout Life
  - 2. Being Active at Every Age
  - 3. Reducing Harm from Alcohol
- b) Should ensure that each organisation represented by the Board play an active part in the delivery of the three plans and fully participates in providing the necessary updates and information for the reporting of progress against the plans.

424 Bi-Annual
Progress
Report from the
Health

The Health Improvement Group had met twice since the last update and meetings were a good opportunity to exchange best practice. Attendance had been good from most Partners; the Health and Care Trust representation

## Improvement Group

had been strengthened and it was hoped that a representative from the Acute Trust would be appointed.

The agenda included plans from Bromsgrove, Malvern Hills District Councils and Worcester City Council which had been presented to the HIG in the last six months. The HIG also considered general items such as the STP; the Diabetes Prevention Programme; the Ofsted inspection of services for Children; Worcestershire Works Well; Air Quality and the Strategic Drugs Plan.

RESOLVED that the Health and Well-being Board note progress made by the Health Improvement Group (HIG) between November 2016 and March 2017.

# 425 Children and Young People's Plan

Catherine Driscoll and Allie Webster explained the process and timescale for the introduction of the new Children and Young People's Plan (CYPP). The logo had been chosen by children, demonstrating the commitment to involving Children in the plan.

The presentation explained the expectations and priorities of the plan and provided a framework for all organisations working with children. The success measures would be informed by consultation and engagement, and a survey would shortly be available on the website. It was important that the CYPP connected with other plans in order to ensure the priorities were realised.

The CYPP would be part of the County Council's policy framework so following consultation the plan would be taken to Cabinet, Overview and Scrutiny and County Council before it was implemented.

During the discussion the following points were made:

- It was clarified that the plan was aimed at all children and would support young people to be able to grow up and live independently rather than be something that was done to or for young people,
- It was queried whether more should be included regarding the transition stage, and what the plan expected of children,
- The All Age Carers' Strategy needed to be linked to the Children's plan
- A HWB stakeholder event could be used to discuss the CYPP,
- Mental health and well-being should be a priority

6

- in the plan
- The plan should be outcome led that every child should have a good education and be healthy and fit
- When considering how to connect with other plans it would be useful to look at common areas and what could be achieved in a year rather than looking at the medium or long term aims of the plans
- Rather than being a fixed document this plan should be dynamic and be challenged on a regular basis
- All partners were asked to take details of the plan back to their organisations
- It was explained that the Ofsted report was about vulnerable children while the CYPP was broader and for all children. A service improvement plan had been submitted to Ofsted and conversations had taken place with other authorities to gather examples of best practice.

#### **RESOLVED** that the Health and Well-being Board:

- a) Note the emerging priorities and content of the new Children and Young People's Plan (CYPP);
- b) Approve the look and feel of the new Plan; and
- c) Approve the consultation and engagement plan leading up to approval of the new CYPP in July 2017.

## 426 Better Care Fund

Richard Keble gave a brief overview of the current situation with the Better Care Fund. The period 11 forecast was for a £474,000 underspend, due to the reduced use of spot purchased urgent unplanned placements.

The 2017/18 Integration and BCF Policy Framework was released on 31 March. Worcestershire would receive £10.1 million as a one off payment which needed to be spent on adult social care needs and reducing pressures on the NHS. However the detailed grant conditions had not yet been released.

An evaluation of the benefits received from the Disabled Facilities Grant was needed as well as the consequences of the redesign of mental health services and whether the expected savings had been realised.

In the absence of the full guidance the process being followed was to make the first submission on 12 May 2017 with the final submission being made by 16 June.

The HWB needed to sign off the final submission in order to access to access the funds. It was therefore proposed that part of the HWB development meeting on 13 June be changed to a public meeting to deal with the sign off.

#### **RESOLVED** that the Health and Well-being Board;

- a) Note the projected budget forecast position (period 11) of the 2016/17 Better Care Fund (BCF) as reported to the Integrated Commissioning Executive Officers Group (ICEOG) on 10 April 2017;
- b) Note the current assumed deadlines for both first and final submissions of the BCF plan to NHS England
- c) Authorises the Director of Adult Services, in consultation with the Chairman of the Health and Well-being Board and the CCG Accountable Officers, to make the first submission of the BCF plan; and
- d) Note that he final BCF plan will be approved at the Health and Well-being Board meeting on 13 June 2017.

427 Worcestershire
Safer
Communities
Board Community
Safety
Agreement
2017/18

Tim Rice asked the Board to note the Community Safety Agreement (CSA) - a high level document produced by the Safer Communities Board (SCB). Much of the SCB work was directly relevant to or had an impact on the objectives of the HWB e.g. alcohol and substance misuse, domestic abuse and reducing reoffending. Certain members of the HWB – Local Authorities, CCGs and Police were also members of the SCB and Responsible Authorities under the Crime and Disorder Act. The CSA was a strategic document which highlighted safeguarding, with action plans being implemented by its sub-groups which were organised by the Public Health Team.

The Chairmen of the HWB, and the Adult's and Children's Safeguarding Boards had signed a protocol to support each other's work and the SCB was due to become a fourth signatory.

#### RESOLVED that the Health and Well-being Board

- a) Note the Community Safety Agreement (CSA) 2017/18, in relation to the sharing of business plans between the Adults and Children's Safeguarding Boards, the Health and Wellbeing Board and the Safer Communities Board; and
- b) Note the Health and Well-being Board's areas of interest in the CSA, in particular the impact

of violence upon the physical, mental and emotional well-being of adults, children and young people, the misuse of alcohol and substance misuse and the radicalisation of vulnerable people.

## 428 Acute Hospital Services

#### Future of Acute Hospital Services

Simon Trickett gave a brief update on the Future of Acute Hospital Services Process. The consultation closed on 13 March and the responses were currently being analysed. The public had some concerns over the sustainability of acute services and there were some anxieties over the permanent changes which had been suggested. A decision would be made after the purdah period.

#### Response to the CQC report

Following the receipt of the CQC warning notice, the Acute Trust had submitted their improvement plan by 10 March. The CQC had subsequently re-inspected the Trust. The Trust had now made permanent appointments to the Chief Executive and Chief Finance, Nursing and Medical Officer posts and this leadership was obviously positive but there was a long improvement journey ahead.

Board Members hoped that the new Chief Executive would be able to attend a Board Meeting in the near future.

## 429 Future Meeting Dates

#### Dates for 2017

#### Public meetings (All at 2pm)

- 13 June 2017
- 11 July 2017
- 10 October 2017

#### **Private Development meetings** (All at 2pm)

- 12 September 2017
- 7 November 2017
- 5 December 2017

The meeting ended at 4.06pm

Chairman .....



## **HEALTH AND WELL-BEING BOARD**13 JUNE 2017

#### SUSTAINABILITY AND TRANSFORMATION PARTNERSHIP

#### **Board Sponsor**

Dr Frances Howie

#### Author

Director of Public Health

Priorities (Please click below then on down arrow)

Mental health & well-being Yes
Being Active Yes
Reducing harm from Alcohol Yes

Other (specify below)

Safeguarding

Impact on Safeguarding Children No

If yes please give details

Impact on Safeguarding Adults No

If yes please give details

Item for Decision, Consideration or Information

Consideration

#### Recommendation

- 1. The Health and Well-being Board is asked to:
- a) consider whether the proposed revisions to the STP plan show due regard to the Worcestershire Health and Well-being strategy and whether the resulting document is likely to fit local needs, and make comments on these issues for consideration by the STP for incorporation in the next version of the plan to be made public;
- b) consider those parts of the emerging refreshed plan that impact on residents/services in both Herefordshire and Worcestershire, and highlight aspects for consideration by the STP as it develops its plan; and
- c) identify aspects of the STP plan where common approaches are intended across both counties that may have knock-on effects for other organisations, and seek assurance from partner organisations that these are being appropriately taken into account within Worcestershire.

#### **Background**

- 2. On 22 December 2015, NHS England published the NHS Planning Guidance 2016/17-2020/21, setting out the mandatory planning requirements for all NHS organisations. This included a requirement for NHS organisations to come together across defined geographical areas to prepare a local health and social care system sustainability and transformation plan. While the guidance is mandatory only for NHS bodies, councils were strongly encouraged to participate actively, given the interdependence between health and social care and their duties to co-operate. Indeed, since the basic philosophy of the plan was that long-term sustainability could be secured only through simultaneous achievement of the triple aim of population well-being, high quality service delivery, and efficient use of resources, councils were widely considered to have a critical role, given their wider economic and social roles, beyond social care alone.
- 3. The programme is intended to provide the framework for whole system leadership and collaboration across the footprint of Herefordshire and Worcestershire. This will link into a system-wide strategic direction and mechanism to deliver the Health and Well-being Strategy, the Children and Young People's Plan, the Better Care Fund plan, and the CCGs' commissioning strategies. In turn, this will drive improved well-being for residents, coordinating activities across the Council and the CCGs, and their voluntary sector partners. It will enable the Council and the CCGs to engage with wider public sector partners in a coordinated manner to increase effectiveness, efficiency and value for money from the available resources.
- 4. The draft plan was last considered by the Health and Well-being Board at its meeting on 25 April 2017, when it was decided to hold this joint session with Herefordshire. Previously, the Board has discussed the STP regularly and made comments which were taken into account in the drafting of the version of the plan which was published in November 2016.
- 5. An extensive process of public engagement was undertaken during the period from December 2016 to February 2017. Supported by active publicity through traditional means and social media, this included attendance at 140 engagement events within Worcestershire and resulted in 1,195 surveys being completed by people across the county. Similar activity was undertaken in Herefordshire. The resulting report was published on the STP engagement website: http://www.hacw.nhs.uk/yourconversation/. This provided summaries of the
- engagement activity in each county and the issues raised through these processes.
- 6. Key common themes emerging from this engagement work included:
  - a) Residents generally supported the idea of local hubs, able to deliver a wide range of healthcare services within the community or in people's homes.
  - b) Residents were often concerned that access to GPs was not straightforward and favoured approaches to encourage people to see other professionals instead, where appropriate.
  - c) Residents favoured approaches that would keep accident and emergency services focused on those people who really needed them, with others directed to more appropriate services including access to primary care.
  - d) Residents were divided in their views over whether greater use should be made of technology as an alternative to face-to-face care.

- e) Those residents without access to private transport expressed concerns about their ability to access services.
- f) Residents were unsure over the number of beds required and the balance between acute hospitals and community hospitals, and wanted more information on community service redesign.
- g) Carers felt they needed more support if more was going to be asked of them.
- h) Residents were keen to be involved in suggesting ways in which the efficiency of services could be improved, with a number of ideas put forward.
- 7. In March 2017, NHS England published Next Steps on the NHS Five Year Forward View. This laid down that the existing informal sustainability and transformation arrangements were to become sustainability and transformation partnerships (STPs), as a step towards the formation of integrated or 'accountable' health systems. These new forums are intended to enable health leaders to plan services that are safer and more financially sustainable, and are expected to engage actively with local residents. NHS England has stated that STPs will operate according to local context, but there will be increasing nationally-defined requirements in terms of governance, programme management capability, and coverage. NHS England has stated that resources and performance will increasingly be reported at STP level.
- 8. In order to provide a firm basis for this next phase in the development of the STP, the plan submitted in October 2016 is being reviewed in the light of the feedback received during the public engagement process earlier in the year, and updated to reflect both the latest financial and performance information, especially as affected by the contracts signed between NHS organisations for the two-year period from April 2017. This process remains in hand, such that no full text is available, though representatives from the STP Programme Management Office have provided an outline of the key issues to members of the Board. Due to restrictions applied nationally to the NHS in the period before the general election on 8 June, the NHS will not publish working drafts of the plan. The final text will be published later in June, when it will be taken through the governing bodies of the local CCGs and Trusts.
- 9. In considering the issues being taken into account in refreshing the STP plan, members of the Health and Well-being Board will wish to bear in mind the following key points:
  - a) All statutory health and social care organisations are legally required to have regard to the Health and Well-being Strategy and the Joint Strategic Needs Assessment adopted by the local Health and Well-being Board. Members of the Board will wish to consider the extent to which the refresh of the STP plan achieves this with regard to the Worcestershire strategy.
  - b) From an NHS perspective, the STP has become the centrepiece of health and social care planning, and forms the basis of NHS planning and delivery for the next five years. However, it should be noted that, at present STPs have no statutory basis and accountability remains with the individual bodies. This is especially the case for councils with regard to their social care and public health functions. Members of the Board will wish to consider the extent to which the STP plan has knock-on consequences for the plans of the local statutory bodies and seek assurance from them that they have taken these into account in their own planning.

10. One of the core planks of the STP approach is the belief on the part of NHS England that many of the barriers preventing achievement of the triple aim of population well-being, high quality service delivery and financial sustainability can be addressed more effectively through action above the level of a single county. In the future, this may require some services to be planned or managed at the level of the STP (or higher), as currently happens for services commissioned by NHS England Specialised Commissioning. Members of the Board will wish to consider the consequences of any such proposals for the population of Worcestershire. There are currently no specific proposals to centralise services across the STP, but over the course of the next few years a number of key services will be reviewed to consider future sustainability. Any specific proposals that emerge will take into consideration the importance of place and local services, will be mindful of the public feedback around the impact of travel times and would be subject to formal public consultation.

#### Legal, Financial and HR Implications

- 11. There are no specific implications associated with this paper, but there will be significant implications in the implementation plans for each of the programme transformation areas within the STP. As implementation plans develop, these implications will be identified and reported.
- 12. There is no legal duty to prepare an STP plan, but guidance issued by NHS England requires all NHS organisations to be actively involved in preparing such a plan, with strong encouragement on councils to be engaged.

#### **Privacy Impact Assessment**

13. There are no specific issues to highlight at this stage.

#### **Equality and Diversity Implications**

14. There are no specific issues to highlight at this stage, although the STP identifies how support is provided to vulnerable people. Full equality impact assessments will be carried out where appropriate as specific proposals develop.

#### **Contact Points**

County Council Contact Points
County Council: 01905 763763
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<u>Specific Contact Points for this report</u>
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#### **Supporting Information**

 A full copy of the Plan and summary plan can be accessed through www.yourconversationhw.nhs.uk

#### **Background Papers**

In the opinion of the proper officer (in this case the Director of Public Health) the following are the background papers relating to the subject matter of this report:

- Previous Health and Well-being Board discussion of Sustainability and Transformation Plans can be accessed at <a href="http://worcestershire.moderngov.co.uk/mgCommitteeDetails.aspx?ID=146">http://worcestershire.moderngov.co.uk/mgCommitteeDetails.aspx?ID=146</a>
- The most recent discussion took place at the Board meeting of 25<sup>th</sup> April, 2017.

